# **Persistent Systems**

Sensex: 24953 CMP: INR 670



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Persistent Systems (PSYS) began its operations in 1990 and is engaged in software development services for software product companies and enterprises in verticals such as infrastructure & systems (51% of revenue) financial services (20% of revenue), telecom (16% of revenue) and lifescience (14% of revenues). It is a leading global player in offshore software product development with revenue across geographies; Americas (85% of revenue), Europe (6% of revenue) and Australia & APAC and ~20% of its revenue is product-based under the brand 'Accelerite'. PSYS has multiple partnerships with platform providers such as IBM, Oracle, Microsoft, AWS, Salesforce, Appian, Dassault Systèmes, etc. In last five years, its revenue and PAT has grown at a CAGR of 25% and 20% respectively.

## ISV business showing signs of recovery

In Q3FY16, contribution of ISV (Independent Software Vendor) to total revenue fell to 51.3% from 57.2% in Q2FY16 due to acquisition of "Aepona" from Intel and hence the work that PSYS was doing for Intel got shifted to IP segment. Despite this transition, ISV segment reported revenue of \$46mn in Q3FY16, in line with its last six quarters average, indicating strong traction in ISV business.

## Enterprise business continue to log strong growth

PSYS' enterprise division (25% of revenue) is the largest growth driver for the company with ~10% CQGR in last seven quarters. The strong growth is expected to continue ahead based on addition of substantial number of new large accounts (\$3mn bucket has increased from 14 accounts in FY15 to 19 in Q3FY16). Even accounts <\$1mn have shown significant addressability and can be potentially scaled up to US\$4mn-US\$5mn.

#### Strong growth in BFSI vertical

Within the enterprise segment, BFSI has led the growth with ~10% CQGR in last seven quarters and it contributed 19.3% to Q3FY16 revenue. From quarterly revenue of \$10mn, BFSI revenue has reached quarterly revenue of \$17mn in the past seven quarters. BFSI growth is supported by the platform-led strategy of the company with partnerships such as Appian. PSYS is global partner with Appian with its services ranging from consulting, technical advisory, testing, implementation and support. PSYS is well positioned within Appian's global partner network in which it is placed with larger competitors such as TCS, Cognizant and HCL Tech. Appian's CY15 revenue grew by 22% with 72% growth in subscription-based software license bookings.

## Leverage strong partner ecosystem

PSYS's key sterngth is its strong partner eco-system which includes platform players such as Salesforce, Microsoft, Oracle, IBM, SAP,

Appian and Dassault Systèmes. Built around its partner ecosystem, the solutions also shape PSYS's industry specific digital forays. For example, Healthcare with Salesforce and Apigee, Financial Services with Appian etc.

### **IP business - key differentiator**

PSYS has built up an impressive IP business (20% of revenue and growing at a CQGR of ~5% for last eight quarters) organically and through opportunistic acquisitions. While in one hand IP business provides stable annuity business, on the other hand, it highlights PSYS's superior technology capability vis-à-vis services competitors, which helps PSYS in client acquisition in enterprise business.

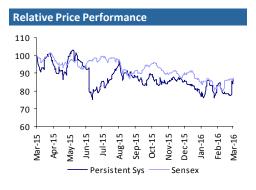
### IoT - next big thing

PSYS is the first IT vendor to partner with IBM to build Internet-of-Things (IoT) solutions based on IBM's technologies on a revenue-share basis. IoT can be a \$11 trillion opportunity by 2025 (source: McKinsey). PSYS's proximity to technology leaders and start-ups has given it a head start in a promising new technology. PSYS will write the software embedded in the "things" and also customize "apps" on the IBM Watson platform to analyse the data. Persistent Systems is the only vendor with this kind of partnership with IBM so far.

### **Outlook & Valuation**

PSYS has transformed itself from a product engineering company catering to hi-tech companies to become a provider of digital/SMAC IT services across multiple industry verticals. This has been driven through several acquisitions of IP heavy firms that increased its addressable market and transformation of its sales team. PSYS's improving business mix towards enterprise, aided by its strong tech capability, IP and early focus on new technologies like IoT, make it the ideal industry-disruption play. In the short term, recovery in top customer and predictable growth in IP revenues could lead to earnings upgrades. At CMP, the stock is trading at 17.5x its TTM earnings.

| Shareholding % | Dec-15 |
|----------------|--------|
| Promoters      | 38.53  |
| FIIs           | 9.54   |
| DIIs           | 26.39  |
| Others         | 25.54  |



| Key Data            |               |
|---------------------|---------------|
| BSE Code            | 533179        |
| NSE Code            | PERSISTENT    |
| Bloomberg Code      | PSYS IN       |
| Reuters Code        | PERS.BO       |
| Shares Outstanding  | (mn) 80       |
| Face Value          | 10            |
| Mcap (INR bn)       | 53.58         |
| 52 Week H/L         | 820.00/562.50 |
| 2W Avg. Qty.NSE     | 218800        |
| Free Float (INR Bn) | 32.93         |
| Beta                | 0.64          |

| Y/E (INR mn) cons.  | FY12   | FY13   | FY14   | FY15   |
|---------------------|--------|--------|--------|--------|
| Net Sales           | 10003  | 12945  | 16692  | 18913  |
| Growth              | 28.93% | 29.41% | 28.94% | 13.31% |
| EBIDTAM             | 22.44% | 24.16% | 24.82% | 20.64% |
| Adj. PAT            | 1413   | 1865   | 2457   | 2842   |
| Growth              | 1.76%  | 31.96% | 31.75% | 15.70% |
| Adj. EPS (INR)      | 17.23  | 22.71  | 30.14  | 34.31  |
| P/E (x)             | 9.04   | 11.55  | 16.81  | 19.6   |
| EV/EBIDTA (x)       | 4.45   | 6.19   | 9.2    | 11.48  |
| Net Debt/Equity (x) | NA     | NA     | NA     | NA     |
| RoACE               | 24.46% | 27.23% | 29.19% | 29.05% |
| RoAE                | 17.86% | 20.19% | 22.25% | 22.12% |
|                     |        |        |        |        |

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## **Quarterly Result**

| (INR mn)               | Q3FY16 | Q2FY16 | QoQ % Chg | Q3FY15 | YoY % Chg | 9MFY16 | 9MFY15  | YoY % Chg |
|------------------------|--------|--------|-----------|--------|-----------|--------|---------|-----------|
| Revenue (\$ mn)        | 90     | 83     | 8.06%     | 80     | 12.74%    | 251    | 229     | 9.94%     |
| Exchange Rate (INR/\$) | 66     | 65     | 0.95%     | 62     | 6.17%     | 65     | 61      | 6.70%     |
| Revenue (INR)          | 5920   | 5427   | 9.09%     | 4946   | 19.70%    | 16351  | 13939   | 17.31%    |
| Employee Expense       | 3324   | 3063   | 8.51%     | 2739   | 21.34%    | 9143   | 7664    | 19.30%    |
| Purchases / Royalty    | 123    | 111    | 11.46%    | 91     | 36.10%    | 307    | 248     | 23.56%    |
| Travel Expense         | 176    | 140    | 25.18%    | 130    | 35.34%    | 501    | 429     | 16.75%    |
| Total Direct Expense   | 3622   | 3314   | 9.31%     | 2959   | 22.41%    | 9951   | 8342    | 19.30%    |
| Gross Profit           | 2298   | 2114   | 8.73%     | 1987   | 15.66%    | 6400   | 5597    | 14.35%    |
| Sales & Marketing Exp  | 576    | 538    | 7.08%     | 465    | 23.70%    | 1623   | 1272    | 27.62%    |
| Admin.& Oth Exp        | 585    | 520    | 12.49%    | 482    | 21.45%    | 1590   | 1350    | 17.79%    |
| Doubtful Debt Prov.    | 5      | 21     | -76.95%   | 29     | -83.26%   | 32     | 29.22   | 11.05%    |
| CSR Activities         | 23     | 18     | 28.11%    | 16     | 41.53%    | 59     | 44.56   | 31.33%    |
| Total SG&A             | 1188   | 1096   | 8.38%     | 992    | 19.79%    | 3304   | 2695.19 | 22.58%    |
| EBIDTA                 | 1110   | 1017   | 9.12%     | 995    | 11.56%    | 3096   | 2902    | 6.70%     |
| EBIDTAM                | 18.75% | 18.75% | 0 bps     | 20.12% | (137 bps) | 18.93% | 20.82%  | (189 bps) |
| Depreciation           | 150    | 141    | 6.26%     | 127    | 18.64%    | 424    | 357     | 18.92%    |
| Amortization           | 96     | 95     | 1.67%     | 120    | -19.68%   | 285    | 355     | -19.61%   |
| EBIT                   | 864    | 781    | 10.54%    | 749    | 15.36%    | 2387   | 2190    | 8.97%     |
| Oth Income             | 119    | 111    | 6.33%     | 115    | 3.17%     | 358    | 333     | 7.54%     |
| Exchange Gain/Loss     | 42     | 71     | -40.84%   | 130    | -67.71%   | 182    | 419     | -56.46%   |
| РВТ                    | 1024   | 964    | 6.27%     | 994    | 3.09%     | 2927   | 2942    | -0.50%    |
| Tax                    | 250    | 245    | 1.72%     | 249    | 0.21%     | 763    | 796     | -4.14%    |
| PAT                    | 775    | 718    | 7.82%     | 744    | 4.05%     | 2165   | 2146    | 0.85%     |



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## **Financials**

## Income Statement

| Year End March (INR mn) | FY12   | FY13   | FY14   | FY15   |
|-------------------------|--------|--------|--------|--------|
| Net Sales               | 10003  | 12945  | 16692  | 18913  |
| Growth                  | 28.93% | 29.41% | 28.94% | 13.31% |
| Employee Cost           | 5991   | 7188   | 9090   | 11094  |
| Other Optg. Exps.       | 1768   | 2631   | 3459   | 3915   |
| Total Optg. Exps.       | 7759   | 9818   | 12549  | 15009  |
| EBIDTA (excl OI)        | 2244   | 3127   | 4143   | 3904   |
| Growth                  | 41.77% | 39.34% | 32.48% | -5.78% |
| EBITDA Margin           | 22.44% | 24.16% | 24.82% | 20.64% |
| Dep./Amortization       | 611    | 783    | 1026   | 939    |
| EBIT                    | 1633   | 2344   | 3117   | 2965   |
| EBIT Margin             | 16.33% | 18.11% | 18.67% | 15.68% |
| Interest Expense        | 0      | 0      | 1      | 3      |
| Other Income            | 336    | 286    | 310    | 938    |
| EBT                     | 1969   | 2630   | 3427   | 3900   |
| Tax Expenses            | 551    | 754    | 934    | 994    |
| PAT                     | 1418   | 1876   | 2493   | 2906   |
| Adjustment to PAT       | 5      | 12     | 36     | 64     |
| APAT                    | 1413   | 1865   | 2457   | 2842   |
| Growth                  | 1.76%  | 31.96% | 31.75% | 15.70% |
| APAT Margin             | 14.13% | 14.40% | 14.72% | 15.03% |

## **Key Ratios**

| Year End March          | FY12   | FY13   | FY14   | FY15   |
|-------------------------|--------|--------|--------|--------|
| Per Share Data (INR)    |        |        |        |        |
| Reported EPS            | 35.40  | 46.90  | 62.30  | 36.30  |
| Adj. EPS                | 17.70  | 23.45  | 31.15  | 36.30  |
| CEPS                    | 25.35  | 33.2   | 43.95  | 48.00  |
| DPS                     | 3.00   | 4.50   | 6.00   | 10.00  |
| BVPS                    | 105.07 | 127.28 | 152.79 | 175.69 |
| Return Ratios (%)       |        |        |        |        |
| RoACE                   | 24.46  | 27.23  | 29.19  | 29.05  |
| RoANW                   | 17.86  | 20.19  | 22.25  | 22.12  |
| RoIC                    | 17.61  | 19.43  | 21.23  | 21.65  |
| Liquidity Ratios (x)    |        |        |        |        |
| Net Debt/Equity         | NA     | NA     | NA     | NA     |
| Interest Coverage Ratio | NA     | NA     | NA     | NA     |
| Current Ratio           | 2.32   | 2.22   | 2.02   | 1.89   |
| Quick Ratio             | 2.35   | 2.07   | 1.9    | 1.83   |
| Efficiency Ratios       |        |        |        |        |
| Asset Turnover Ratio    | 1.29   | 1.41   | 1.51   | 1.45   |
| Debtor Days             | 74     | 69     | 66     | 69     |
| Creditor Days           | 13     | 12     | 18     | 18     |
| Valuation Ratios        |        |        |        |        |
| P/E (x)                 | 9.04   | 11.55  | 16.81  | 19.60  |
| P/BV (x)                | 1.52   | 2.13   | 3.43   | 4.05   |
| P/CEPS (x)              | 6.32   | 8.15   | 11.91  | 14.81  |
| Dividend Yield (%)      | 1.87   | 1.66   | 1.15   | 1.40   |
| EV/Net Sales (x)        | 1.15   | 1.63   | 2.46   | 2.94   |
| EV/EBIDTA (x)           | 4.45   | 6.19   | 9.20   | 11.48  |

## **Balance Sheet**

| Year End March (INR mn) | FY12 | FY13  | FY14  | FY15  |
|-------------------------|------|-------|-------|-------|
| Share Capital           | 400  | 400   | 400   | 800   |
| Reserves and Surplus    | 8005 | 9783  | 11823 | 13255 |
| Total Networth          | 8405 | 10183 | 12223 | 14055 |
| Unsecured               | 7    | 14    | 32    | 45    |
| Total Debt              | 7    | 14    | 32    | 45    |
| Deferred Tax Liability  | 109  | 87    | 133   | 263   |
| Other Liabilities       | 71   | 639   | 394   | 118   |
| Sources of Funds        | 8591 | 10923 | 12782 | 14481 |
|                         |      |       |       |       |
| Net Block               | 3197 | 3502  | 4077  | 4077  |
| CWIP                    | 528  | 1175  | 307   | 40    |
| Investments             | 2038 | 3289  | 4895  | 6735  |
| Current Assets          | 4068 | 3792  | 5297  | 6454  |
| Current Liabilities     | 1730 | 1835  | 2785  | 3528  |
| Net Current Assets      | 2339 | 1957  | 2512  | 2926  |
| Deferred Tax Assets     | 215  | 277   | 393   | 576   |
| Other Assets            | 274  | 723   | 597   | 127   |
| Application of Funds    | 8591 | 10923 | 12782 | 14481 |
|                         |      |       |       |       |

## Cash Flow

| Year End March (INR mn)         | FY12   | FY13   | FY14   | FY15   |
|---------------------------------|--------|--------|--------|--------|
| EBT                             | 1969   | 2630   | 3427   | 3900   |
| Less: Other Income/Exceptionals | (336)  | (286)  | (310)  | (938)  |
| Add:Depreciation                | 611    | 783    | 1026   | 939    |
| Add: Interest paid              | 0      | 0      | 1      | 3      |
| Direct taxes paid               | (596)  | (846)  | (1010) | (1057) |
| Change in Working Capital       | 88     | (390)  | (160)  | 46     |
| Cash Flow from operations (a)   | 2407   | 2463   | 3594   | 4768   |
| Change in Fixed Assets          | (1493) | (915)  | (1595) | (862)  |
| Change in CWIP                  | 26     | (647)  | 867    | 267    |
| Change in Investments           | 462    | (1251) | (1606) | (1841) |
| Cash Flow from Investing (b)    | (1005) | (2813) | (2333) | (2435) |
| Change in Equity                | 0      | 0      | 0      | 0      |
| Debt Raised/(Repaid)            | 7      | 8      | 18     | 13     |
| Dividend paid                   | (240)  | (360)  | (480)  | (800)  |
| Interest paid                   | 0      | (0)    | (1)    | (3)    |
| Cash Flow from Financing (c)    | (234)  | (353)  | (463)  | (790)  |
| Net Change in Cash (a+b+c)      | 1169   | (703)  | 798    | 1543   |
| Opening Cash                    | 886    | 1333   | 561    | 957    |
| Closing Cash                    | 1333   | 561    | 957    | 1416   |
| Closing Casii                   | 1333   | 301    | 331    | 1410   |



No

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