Voltas

BSE SENSEX 39,113

S&P CNX 11,691

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Stock Info

Bloomberg	VOLT IN
Equity Shares (m)	331
M.Cap.(INRb)/(USDb)	201.7 / 2.9
52-Week Range (INR)	642 / 471
1, 6, 12 Rel. Per (%)	4/-2/7
12M Avg Val (INR M)	853
Free float (%)	69.7

Financials Snapshot (INR b)				
Y/E Mar	2019	2020E	2021E	
Net Sales	71.2	75.2	82.0	
EBITDA	6.1	7.3	8.4	
PAT	5.2	5.8	6.8	
EPS (INR)	15.7	17.4	20.5	
Gr. (%)	-9.2	10.8	18.0	
BV/Sh (INR)	124.2	137.5	153.1	
RoE (%)	13.0	13.3	14.1	
RoCE (%)	14.2	14.1	14.9	
P/E (x)	38.6	34.8	29.5	
P/BV (x)	4.9	4.4	4.0	

Shareholding pattern (%)

As On	Mar-19	Dec-18	Mar-18
Promoter	30.3	30.3	30.3
DII	35.1	33.3	29.7
FII	13.7	14.6	19.6
Others	20.9	21.8	20.5

FII Includes depository receipts





CMP: INR610

TP: INR595 (-2%)

Neutral

RAC witnesses strong start to FY20 UCP margins to stabilize at 11-12%, earmarks INR5b capex for new facility

We met management of Voltas (VOLT) to understand the industry trends and the company's progress in its various segments and projects. Key takeaways:

- Room AC (RAC) industry witnesses a strong start to FY20: After remaining weak over the last two years, RAC industry demand picked up strongly in April/May this year, helping VOLT to normalize inventory in the system. Demand was strong across regions (north, south and west) over the last two months, although it appears to have calmed down in the southern and western region in June.
- UCP margin to sustain at 11-12% levels: UCP EBIT margin shrank to a six-year low of 10.3% in FY19 due to difficulties in taking price hikes, intensifying competition, high RM cost and the prevailing import duty on compressors and completely built units (CBUs). However, with RAC demand witnessing signs of revival beginning this fiscal, VOLT expects the UCP margin to settle around 11-12% on a sustainable basis.
- Plans capex of INR5b to cater to southern/western demand: VOLT is coming up with a new facility in Tirupati, Andhra Pradesh, which will manufacture molding for room ACs, air coolers and commercial refrigeration. The new facility will come up in two phases with capex of INR5b spread over the next five years (~INR1b annually). The company expects the factory to be operational in 2HFY20.
- Arcelik JV facility on track to be operational by Dec'19: After the commercial launch of its products, Volt-Beko has been able to cover 50%-55% of the VOLT distribution network in the metro region and intends to capture the remaining by the start of next summer. Volt-Beko now has presence in major multi-brand outlets like Vijay Sales, Kohinoor, Vivek and Great Eastern. It has also established ~100 exclusive business outlets, majorly in the second and third tier cities. Both partners have committed USD100m toward the JV. Currently, Volt-Beko products are imported, but a new facility is likely to be ready by Dec'19 to manufacture refrigerators, washing machines, microwave ovens and dishwashers. Thereafter, VOLT expects sales to pick up meaningfully.

Government orders - primary driver for Projects segment: Ordering is primarily driven by the government's rural electrification and urban infrastructure projects (including the metro rail and modernization of airports, hospitals and educational institutions). However, private capex is yet to see any significant on-the-ground revival. Orders in the Middle East are being supported by the Emirates, where capex plans are robust. As of now, VOLT does not plan to participate in the tender process for the Qatar FIFA 2022 World Cup order, given the embargo status. The company expects margins to be stable at 7.0-7.5% for its current order backlog of INR50b. 40% of the order book is from rural electrification, 30-40% from urban infra and the balance 20-30% from the traditional HVAC system.

Nilesh Bhaiya - Research Analyst (Nilesh.Bhaiya@MotilalOswal.com); +91 22 6129 1556 Amit Shah - Research Analyst (Amit.Shah@MotilalOswal.com); +91 22 6129 1543

Investors are advised to refer through important disclosures made at the last page of the Research Report.

Motilal Oswal research is available on www.motilaloswal.com/Institutional-Equities, Bloomberg, Thomson Reuters, Factset and S&P Capital.

Valuation and view: We maintain our Neutral rating on the stock, given expensive valuations. We value the company on an SOTP basis with a target price of INR595 (UCP business at 35x FY21E EPS; EMP and Engineered Products business at 15x FY21E EPS).

Exhibit 1: SOTP valuation

Name of segment	Mar'21 EPS	Multiple	Value/Share
Unitary Cooling Products	11.1	35.0	390
Engineered Products Services	2.3	15.0	35
Electro Mechanical Products(incl. non allocable)	8.2	15.0	122
Less: BEKO JV loss	(1.0)	DCF	49
Total	20.5		595

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Exhibit 2: Operating matrix

INR M	FY14	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E
Order Book	36,120	38,930	39,140	43,210	50,620	49,760	50,445	53,476
Domestic	20,200	20,220	25,441	30,247	35,434	34,832	35,311	37,433
International	15,920	18,710	13,699	12,963	15,186	14,928	15,133	16,043
YoY (%)	-2.9	7.8	0.5	10.4	17.1	-1.7	1.4	6.0
Order Inflows	22,410	22,380	22,500	27,850	34,440	35,129	36,885	40,574
Segmental Revenues								
Electro mechanical projects	26,924	22,085	28,288	26,550	28,450	36,191	36,200	37,543
Engineering Products	4,482	3,601	3,706	3,318	3,099	3,117	3,272	3,436
Unitary Cooling products	20,524	25,105	25,209	30,469	32,260	31,555	35,342	40,643
Others	730	1,040	-6	-9	235	378	378	378
Total Revenues	52,660	51,831	57,198	60,328	64,044	71,241	75,193	82,000
ЕМР, % ҮоҮ	-15.8	-18.0	28.1	-6.1	7.2	27.2	0.0	3.7
Engg Products, % YoY	4.0	-19.7	2.9	-10.5	-6.6	0.6	5.0	5.0
UCP, % YoY	11.8	22.3	0.4	20.9	5.9	-2.2	12.0	15.0
Segmental PBIT								
Electro mechanical projects	-396	231	550	849	1,854	2,773	2,896	3,003
Engineering Products	1,414	1,081	1,127	956	992	1,051	1,047	1,100
Unitary Cooling products	2,567	3,491	3,381	4,403	4,749	3,254	3,888	4,877
Total PBIT	3,592	4,874	5,058	6,208	7,595	7,077	7,831	8,980
Segmental PBIT, %								
Electro mechanical projects	-1.5	1.0	1.9	3.2	6.5	7.7	8.0	8.0
Engineering Products	31.6	30.0	30.4	28.8	32.0	33.7	32.0	32.0
Unitary Cooling products	12.5	13.9	13.4	14.5	14.7	10.3	11.0	12.0
Total PBIT	6.8	9.4	8.8	10.3	11.9	9.9	10.4	11.0
EPS (INR/sh)	6.8	10.2	10.8	15.6	17.3	15.7	17.4	20.5
NWC (Days)	52.5	40.7	40.8	35.5	42.0	66.3	63.0	63.8
EPS Composition (INR/sh)	6.8	10.2	10.8	15.6	17.3	15.7	17.4	20.5
Electro mechanical projects	-1.6	-0.1	0.8	3.6	4.3	7.7	7.6	8.2
Engineering Products	2.7	2.4	2.4	2.0	2.1	2.2	2.2	2.3
Unitary Cooling products	5.7	7.9	7.7	10.0	10.8	7.4	8.8	11.1

Financials and valuations

Total Revenues 60.328 64,044 71,241 75,193 82,000 Change (%) 5 6 11 6 9 Raw Materials 42,359 45,675 52,622 54,440 59,265 Staff Cost 6,184 5,867 6,049 6,740 7,279 Dher Expenses 5,994 5,875 6,026 6,117 7,7293 8,434 % of Total Revenues 9.6 10.3 8.6 9.7 10.30 Dher income 1,998 1,741 1,863 1,729 1,843 Other income 1,998 1,741 1,863 1,729 1,803 Depreciation 245 244 240 272 310 Interest 11 6 -118 0 0 0 Port 7,395 6011 7,212 5,977 6,794 Adjusted PAT 5,174 5,724 5,197 5,757 6,794 Change (%) 47 11	Income Statement				20205	(INR Million)
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Exceptional Items 11 6 -118 0 0 PBT 7,395 8,011 7,292 8,933 9,851 Tax 2,004 2,270 1,635 2,262 2,665 Rate (%) 27 28 22 27 27 Adjusted PAT 5,174 5,724 5,197 5,757 6,794 Extra-ordinary Income (net) 0	Depreciation	245	244		272	310
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Tax 2,004 2,270 1,635 2,262 2,665 Rate (%) 27 28 22 27 27 Adjusted PAT 5,174 5,725 6,794 Extra-ordinary Income (net) 0 0 0 0 0 Reported PAT 5,185 5,730 5,079 5,757 6,794 Change (%) 36 11 -11 13 18 Adj. Consolidated PAT 5,174 5,724 5,197 5,757 6,794 Change (%) 47 11 -9 11 18 Balance Sheet (INR Million) 1 1 18 Share Capital 331	Exceptional Items	11	6	-118	0	0
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Adjusted PAT 5,174 5,724 5,197 5,757 6,794 Extra-ordinary Income (net) 0	Tax	2,004	2,270	1,635	2,262	2,665
Extra-ordinary Income (net) 0<	Rate (%)	27	28	22	27	27
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Change (%) 36 11 -11 13 18 Adj. Consolidated PAT 5,174 5,724 5,197 5,757 6,794 Change (%) 47 11 -9 11 18 Balance Sheet (INR Million) 7 2018 2019 2020E 2021E Share Capital 331	Extra-ordinary Income (net)	0	0	0	0	0
Adj. Consolidated PAT 5,174 5,724 5,197 5,757 6,794 Change (%) 47 11 -9 11 18 Balance Sheet (INR Million) Y/E March 2017 2018 2019 2020E 2021E Share Capital 331 331 331 331 331 331 Reserves 32,735 38,721 40,769 45,144 50,307 Net Worth 33,066 39,052 41,100 45,475 50,638 Minority Interest 285 317 348 348 348 Loans 1,709 1,423 3,147 1,147 147 Deferred Tax Liability (198) (46) (993) (993) (993) (993) (993) (993) (993) (993) (993) (993) (933) 3,525 3,835 3,525 3,835 3,525 3,835 3,525 3,859 23,859 23,859 23,859 23,859 23,859 2	Reported PAT	5,185	5,730	5,079	5,757	6,794
Change (%) 47 11 -9 11 18 Balance Sheet (INR Million) Y/E March 2017 2018 2019 2020E 2021E Share Capital 3314 348	Change (%)	36	11	-11	13	18
Balance Sheet (INR Million) Y/E March 2017 2018 2019 2020E 2021E Share Capital 331 331 331 331 331 331 Reserves 32,735 38,721 40,769 45,144 50,307 Net Worth 33,066 39,052 41,100 45,475 50,638 Minority Interest 285 317 348 348 348 Dans 1,709 1,423 3,147 1,147 147 Deferred Tax Liability (198) (46) (933) (993) (993) Capital Employed 34,863 40,746 43,601 45,976 50,139 Gross Fixed Assets 5,165 5,262 6,684 7,684 8,684 Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157	Adj. Consolidated PAT	5,174	5,724	5,197	5,757	6,794
Y/E March 2017 2018 2019 2020E 2021E Share Capital 331 <td>Change (%)</td> <td>47</td> <td>11</td> <td>-9</td> <td>11</td> <td>18</td>	Change (%)	47	11	-9	11	18
Y/E March 2017 2018 2019 2020E 2021E Share Capital 331 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>						
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Loans 1,709 1,423 3,147 1,147 147 Deferred Tax Liability (198) (46) (993) (993) (993) Capital Employed 34,863 40,746 43,601 45,976 50,139 Gross Fixed Assets 5,165 5,262 6,684 7,684 8,684 Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 723 - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances	Net Worth	33,066	39,052	41,100	45,475	50,638
Deferred Tax Liability (198) (46) (993) (93)	Minority Interest	285	317	348	348	348
Capital Employed 34,863 40,746 43,601 45,976 50,139 Gross Fixed Assets 5,165 5,262 6,684 7,684 8,684 Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 723 - - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Creditors 19,946	Loans	1,709	1,423	3,147	1,147	147
Gross Fixed Assets 5,165 5,262 6,684 7,684 8,684 Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 723 - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets	Deferred Tax Liability	(198)	(46)	(993)	(993)	(993)
Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 - - - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities <th< td=""><td>Capital Employed</td><td>34,863</td><td>40,746</td><td>43,601</td><td>45,976</td><td>50,139</td></th<>	Capital Employed	34,863	40,746	43,601	45,976	50,139
Less: Depreciation 2,889 3,013 3,253 3,525 3,835 Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 - - - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities <th< td=""><td></td><td></td><td></td><td></td><td></td><td></td></th<>						
Net Fixed Assets 2,276 2,248 3,430 4,158 4,849 Capital WIP 6 41 157 157 157 Investments 22,679 27,536 23,859 23,859 23,859 Goodwill 723 723 - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,1	Gross Fixed Assets	5,165	5,262	6,684	7,684	8,684
Capital WIP641157157157Investments22,67927,53623,85923,85923,859Goodwill723723Curr. Assets38,80842,37046,71549,93956,127Inventory9,0708,13010,90711,51212,554Debtors14,54115,70318,33018,54120,219Cash & Bank Balance3,3142,8373,2114,8276,932Loans & Advances9351,218116123134Creditors19,94621,76523,74525,06227,331Other Liabilities9,68210,4086,8157,0747,520Net Current Assets9,18010,19816,15517,80221,275	Less: Depreciation	2,889	3,013	3,253	3,525	3,835
Investments22,67927,53623,85923,85923,859Goodwill723723Curr. Assets38,80842,37046,71549,93956,127Inventory9,0708,13010,90711,51212,554Debtors14,54115,70318,33018,54120,219Cash & Bank Balance3,3142,8373,2114,8276,932Loans & Advances9351,218116123134Current Liab. & Prov.29,62832,17230,56032,13634,851Creditors19,94621,76523,74525,06227,331Other Liabilities9,68210,4086,8157,0747,520Net Current Assets9,18010,19816,15517,80221,275	Net Fixed Assets	2,276	2,248	3,430	4,158	4,849
Goodwill 723 723 - - - Curr. Assets 38,808 42,370 46,715 49,939 56,127 Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Capital WIP	6	41	157	157	157
Curr. Assets38,80842,37046,71549,93956,127Inventory9,0708,13010,90711,51212,554Debtors14,54115,70318,33018,54120,219Cash & Bank Balance3,3142,8373,2114,8276,932Loans & Advances9351,218116123134Current Liab. & Prov.29,62832,17230,56032,13634,851Creditors19,94621,76523,74525,06227,331Other Liabilities9,68210,4086,8157,0747,520Net Current Assets9,18010,19816,15517,80221,275	Investments	22,679	27,536	23,859	23,859	23,859
Inventory 9,070 8,130 10,907 11,512 12,554 Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Goodwill	723	723	-	-	-
Debtors 14,541 15,703 18,330 18,541 20,219 Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Curr. Assets	38,808	42,370	46,715	49,939	56,127
Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Inventory	9,070	8,130	10,907	11,512	12,554
Cash & Bank Balance 3,314 2,837 3,211 4,827 6,932 Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Debtors	14,541	15,703	18,330	18,541	20,219
Loans & Advances 935 1,218 116 123 134 Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Cash & Bank Balance	3,314		3,211	4,827	6,932
Current Liab. & Prov. 29,628 32,172 30,560 32,136 34,851 Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275						
Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275						
Creditors 19,946 21,765 23,745 25,062 27,331 Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Current Liab. & Prov.	29,628	32,172	30,560	32,136	34,851
Other Liabilities 9,682 10,408 6,815 7,074 7,520 Net Current Assets 9,180 10,198 16,155 17,802 21,275	Creditors			23,745		
Net Current Assets 9,180 10,198 16,155 17,802 21,275	Other Liabilities					
	Net Current Assets					
	Application of Funds	34,863		43,601	45,976	50,139

Financials and valuations

Ratios					
Y/E March	2017	2018	2019	2020E	2021 E
Basic (INR)	15.6	17.3	15.7	17.4	20.5
Adj. EPS	15.6	17.3	15.7	17.4	20.5
Cash EPS	16.4	18.0	16.4	18.2	21.5
Book Value	100.0	118.0	124.2	137.5	153.1
DPS	3.5	4.0	3.1	3.5	4.1
Payout (incl. Div. Tax.)	25.9	26.8	24.0	24.0	24.0
Valuation (x)					
P/E	38.8	35.1	38.6	34.8	29.5
Cash P/E	37.1	33.6	36.9	33.3	28.2
EV/EBITDA	34.3	30.1	32.8	27.0	23.0
EV/Sales	3.3	3.1	2.8	2.6	2.4
Price/Book Value	6.1	5.1	4.9	4.4	4.0
Dividend Yield (%)	0.6	0.7	0.5	0.6	0.7
Profitability Ratios (%)					
RoE	18.1	15.9	13.0	13.3	14.1
RoCE	16.8	15.5	14.2	14.1	14.9
RoIC	42.5	46.5	34.1	30.7	32.6
Turnover Ratios					
Debtors (Days)	88.0	89.5	93.9	90.0	90.0
Inventory (Days)	54.9	46.3	55.9	55.9	55.9
Creditors. (Days)	120.7	124.0	121.7	121.7	121.7
Asset Turnover (x)	1.7	1.6	1.6	1.6	1.6
Leverage Ratio					
Debt/Equity (x)	0.1	0.0	0.1	0.0	0.0
		0.0	011	0.0	0.0
Cash Flow Statement					
Y/E March	2017	2018	2019	2020E	2021E
PBT before EO Items	7,384	8,005	7,410	8,493	9,851
Add : Depreciation	245	268	240	272	310
Interest	-	-	-	-	-
Less : Direct Taxes Paid	(2,004)	(2,270)	(1,635)	(2,262)	(2,665)
(Inc)/Dec in WC	533	(1,495)	(8,979)	(505)	(1,760)
CF from Operations	6,168	4,508	(2,965)	5,998	5,735
(Inc)/Dec in FA	(302)	(252)	(814)	(1,000)	(1,000)
Free Cash Flow	5,866	4,257	(3,779)	4,998	4,735
Investment in liquid assets	(3,221)	(4,857)	3,677	-	-
CF from Investments	(3,523)	(5,109)	2,863	(1,000)	(1,000)
(Inc)/Dec in Debt	(998)	1,666	1,724	(2,000)	(1,000)
Less : Interest Paid	-	-	-	-	-
Dividend Paid	(1,337)	(1,534)	(1,247)	(1,382)	(1,631)
CF from Fin. Activity	(1,217)	132	476	(3,382)	(2,631)
Inc/Dec of Cash	1,428	(469)	374	1,616	2,104
Add: Beginning Balance	1,428	3,305	2,837	3,211	4,827
Closing Balance					6,932
	3,309	2,837	3,211	4,827	0,932

Explanation of Investment Rating	
Investment Rating	Expected return (over 12-month)
BUY	>=15%
SELL	< - 10%
NEUTRAL	< - 10 % to 15%
UNDER REVIEW	Rating may undergo a change
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation

*In case the recommendation given by the Research Analyst is inconsistent with the investment rating legend for a continuous period of 30 days, the Research Analyst shall within following 30 days take appropriate measures to make the recommendation consistent with the investment rating legend.

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