

CEAT

Buy

Estimate changes	—
TP change	←
Rating change	\leftarrow

Bloomberg	CEAT IN
Equity Shares (m)	40
M.Cap.(INRb)/(USDb)	41 / 0.6
52-Week Range (INR)	1235 / 731
1, 6, 12 Rel. Per (%)	2/10/-31
12M Avg Val (INR M)	370

Financials & Valuations (INR b)

FY20E	FY21E	FY22E
70.2	77.2	87.6
7.2	8.9	10.5
10.3	11.5	12.0
2.3	2.9	3.8
55.7	71.5	95.0
-16.8	28.3	32.9
729	785	864
7.9	9.4	11.5
6.5	7.2	8.4
25.0	21.9	16.5
18.2	14.2	10.7
1.4	1.3	1.2
1.2	1.3	1.3
-8.3	-9.6	7.5
	70.2 7.2 10.3 2.3 55.7 -16.8 729 7.9 6.5 25.0 18.2 1.4	70.2 77.2 7.2 8.9 10.3 11.5 2.3 2.9 55.7 71.5 -16.8 28.3 729 785 7.9 9.4 6.5 7.2 25.0 21.9 18.2 14.2 1.4 1.3 1.2 1.3

Shareholding pattern (%)

As On	Dec-19	Sep-19	Dec-18			
Promoter	46.7	50.5	51.0			
DII	8.0	7.0	10.5			
FII	28.4	25.0	21.8			
Others	16.9	17.5	16.8			
FII Includes denository receints						

CMP: INR 1,014 TP: INR1,250 (+23%) In-line; lower RM drives margins; new capacity restricts PAT

Strong EBITDA growth offset by new TBR plant costs

- CEAT's 3QFY20 operating performance was expectedly good, driven by benefit of rubber prices. However, overheads and interest/depreciation of the new TBR plant resulted in flat profit growth. While full cost of the new plants will reflect in 1HFY21, benefit of the new capacities will be seen in the P&L only in 2HFY21.
- We maintain our estimate, which implies ~12%/21%/31% revenue/EBITDA/EPS CAGR over FY20-22E. Maintain **Buy** rating.

Reasonable replacement market growth, lower RM drives performance

- CEAT's revenues/EBITDA/PAT grew ~2%/29%/0% YoY in 3QFY20.
- Revenues were driven by ~2% YoY (+3.6% QoQ) volume growth. While OEM volumes declined ~8% YoY, replacement and exports grew ~8%. 2Ws and PCR saw single-digit volume growth, but CV tyres were flat.
- Gross margins improved ~190bp QoQ (+140bp YoY), driven largely by RM cost benefit (140bp QoQ) as well as small contribution from the mix change.
- However, impact of the new TBR plants' overheads restricted EBITDA margin improvement to ~30bp QoQ (+220bp YoY) to ~10.4% (v/s est 10.7%)
- EBITDA grew ~29% YoY (+8% QoQ) to ~INR1.83b (v/s est. ~INR1.87b). However, higher depreciation and interest of the new TBR plant resulted in flat PAT of ~INR529m (v/s est. ~INR536m).
- Despite capex of ~INR2.7b in 3QFY20, consolidated gross debt increased just ~INR0.5b QoQ to INR18.9b, supported by reduction in working capital.

Highlights from management commentary

- Replacement market demand is sluggish, but base has turned favorable from Nov'19. New PCR capacity will ease capacity constraints and drive faster growth in FY21. OEM business in CVs, PVs and 2Ws should benefit from new capacities/customer/model addition.
- RM basket 4QFY20 should be similar to 3QFY20, however, based on spot prices, some inflation is expected in 1QFY21.
- Capex: S/A project capex has been further reduced to ~INR30b from ~INR35b. Of this, ~INR19b was incurred till 9MFY20, another ~INR2.2b in 4QFY20 and ~INR8-10b will be used in FY21. Balance INR5b will not be spent in the next 2 years. This is excluding maintenance (~INR1-1.2b p.a) and OTR capex (~INR5b, to be triggered based on certain milestones).

Valuation & view

- With initial signs of stability in OEM volumes, low base in replacement business and new capacities, CEAT should see faster revenue growth in FY21-22. This coupled with benign natural rubber prices should aid strong EPS growth.
- Valuations at 14.2x/10.7x FY21/22E consol. EPS doesn't fully capture the benefit of substantial capacity addition. Maintain Buy with TP of ~INR1,250 (~14x Dec'21 consol. EPS).

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Consolidated - Quarterly Earning Model

(INR Million)

V/E March		FY	19			FY20			FY19	FY20E	FY20
Y/E March	1Q	2Q	3Q	4Q	1Q	2Q	3Q	4QE	F119	FYZUE	3QE
Net operating revenues	17063	17723	17299	17605	17521	16916	17618	18194	69845	70248	17,472
Change (%)	16.9	16.4	9.9	4.4	2.7	-4.6	1.8	3.3	11.9	57.7	1.0
EBITDA	1758.2	1592.4	1425.6	1623.4	1671.3	1703.7	1832.1	2028.5	6,425	7,236	1,870
EBITDA Margins (%)	10.304	9.0	8.2	9.2	9.5	10.1	10.4	11.1	9.2	10.3	10.7
Depreciation	460	476.8	482.4	507.9	644.2	670.7	705.3	794.6	580	642	750.0
EBIT	1298.2	1115.6	943.2	1115.5	1027.1	1033	1126.8	1233.9	5845	6,594	1,120
EBIT Margins (%)	7.6	6.3	5.5	6.3	5.9	6.1	6.4	6.8	8.4	9.4	6.4
Interest	204	186	222	269	349	374	380	405	298	316	385
Non-operating income	37	33	40	306	120	43	36	42	38	41	41
PBT after EO items	1108	943	762	898	1095	693	780	871	1261	1572	776
Effective Tax Rate (%)	40	39	40	32	30	44	39	37	37	37	38.0
PAT	720.3	631.7	527.7	642.5	826	439.8	527.9	640.6	862.5	1053.3	536
Adjusted PAT	734.5	644.1	527.7	800.9	637.0	444.9	529.5	640.6	862.5	1053.3	536
Change (%)	3905.7	-17.3	-36.6	-13.1	-13.3	-30.9	0.3	-20.0	40.2	22.1	1.5
Key Performance Indicators											
RM Cost (% of sales)											
Staff Cost (% of sales)	60.7	60.1	58.5	60.7	60.5	58.9	57.0	57.7	59.9	58.5	58.0
Other Cost (% of sales)	7.0	8.0	8.2	7.3	7.7	7.2	8.2	7.7	7.6	7.7	7.8
Gross margin (%)	22	23	25	23	22	24	24	23	23	24	23.5
EBITDA Margins (%)	39.3	39.9	41.5	39.3	39.5	41.1	43.0	42.3	40.1	41.5	42.0
EBIT Margins (%)	10.3	9.0	8.2	9.2	9.5	10.1	10.4	11.1	9.2	10.3	10.7

E:MOFSL Estimates

Highlights of management commentary

- Total volume grew ~2% YoY (~4% QoQ) driven by ~8% growth in replacement and export market, despite ~8% decline in overall OEM demand, which remained weak.
- OEM demand for PV segment grew 2% YoY, whereas it declined for CVs/2Ws by 25%/~10%.
- Replacement market demand is sluggish, but base has turned favorable from Nov'19.
- OEM business in CVs, PVs and 2Ws should benefit from new capacities/customer/model addition.
- RM prices in 4QFY20 should remain similar to that in 3QFY20; however, based on spot prices, some inflation is expected in 1QFY21.
- Capex: S/A project capex has been further reduced to ~INR30b from ~INR35b. Of this, ~INR19b was incurred till 9MFY20, another ~INR2.2b in 4QFY20 and ~INR8-10b will be used in FY21. Balance INR5b will not be spent in the next 2 years. This is excluding maintenance (~INR1-1.2b p.a) and OTR capex (~INR5b, to be triggered based on certain milestones).
- TBR plant is operating at 50-55% utilization of targeted capacity. Has helped to gain 1.5-2pp market share of TBR.
- PCR plant will be commissioned in Feb'20 and will be ramped up by ~50% in FY21. 2W plant would also get commissioned in 4QFY20.
- The company is evaluating merits of the new corporate tax regime, but is yet to take a final decision as it does not offer MAT credit.

Motilal Oswal

Key exhibits

Exhibit 1: Trend in revenues

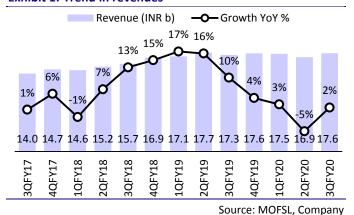
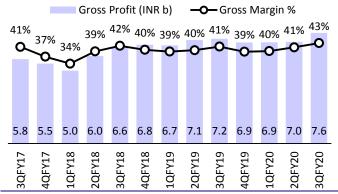


Exhibit 2: Trend in gross margins



Source: MOFSL, Company

Exhibit 3: EBITDA and EBITDA margin trend

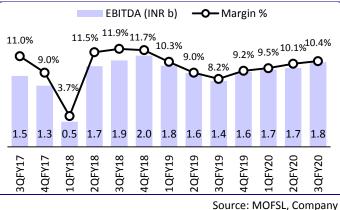
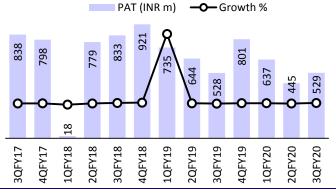


Exhibit 4: PAT and PAT growth trend



Source: MOFSL, Company

Valuation view

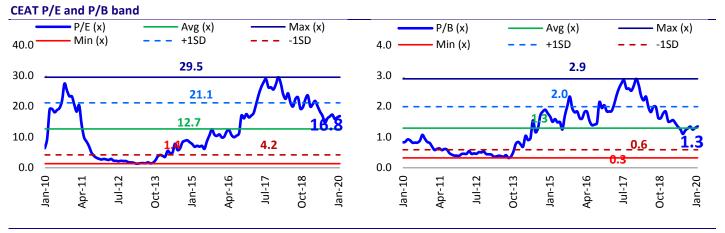
Focus on improving brand equity to drive market share gains: CEAT has laid strong emphasis on the effective marketing and branding of its products. To position its products competitively, the company has developed creative ad campaigns based on extensive research/consumer insights and has also invested in innovative marketing programs. Since the 2W/passenger car segment is consumer-facing, we believe factors such as brand loyalty, visibility and recall go a long way in creating replacement market demand and improving its market share, which would in turn benefit its margin profile.

Ramp-up in areas of strategic focus to continue: CEAT has identified 2W, Passenger cars and OTR (truck/off-road) tyre segments as its strategic focus areas, given their ability to boost margins and lower the company's dependence on the truck segment. Revenue contribution from these areas of focus has increased significantly over the years, from 20% in FY10 to 48% in FY18. We believe that with the on-going capex plan, contribution from focus areas could scale up to 60-65% over the next 4-5 years, which would also reflect positively in the company's operating performance. We expect revenue at 12% CAGR over FY20-22E, with EBITDA margin expansion of ~170bp by FY22E to 12% and PAT CAGR of ~31%.

Growth capex to increase capacity by ~50%: CEAT has lined up capex of ~INR35b over FY19E-21E, for increasing its capacity by ~50%. It is investing in PCR (for ~240tpd capacity), TBR (for 208tpd capacity), 2Ws (~140tpd capacity) and OTR (~60tpd addition). This would help in attaining a strategic product mix while scaling up revenue contribution from focus areas, thereby driving margin expansion. Total capex for FY20 is estimated at ~INR12.5b and for FY21E at ~INR11.5b.

Valuation and view: With initial signs of stability in OEM volumes, low base in replacement business and new capacities, CEAT should see faster revenue growth in FY21-22. This coupled with benign natural rubber prices should aid strong EPS growth. Valuations at 14.2x/10.7x FY21/FY22E consol. EPS doesn't fully capture benefit of substantial capacity addition. Maintain **Buy** with TP of ~INR1,250 (~14x Dec'21 consol. EPS).

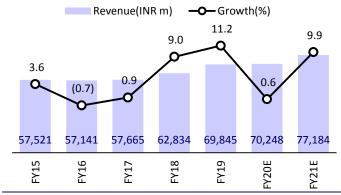
(INR M)		FY20E		FY21E		
	Rev	Old	Chg (%)	Rev	Old	Chg (%)
Net Sales	70,248	69,629	0.9	77,184	75,908	1.7
EBITDA	7,236	7,311	-1.0	8,876	8,881	-0.1
EBITDA (%)	10.3	10.5	-20bp	11.5	11.7	-20bp
Adj. PAT	2,252	2,298	-2.0	2,890	2,910	-0.7
EPS (INR)	55.7	56.8	-2.0	71.5	71.9	-0.7



Source: MOFSL

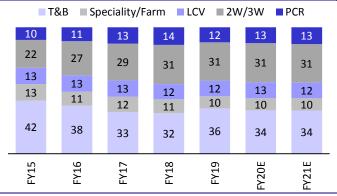
Story in charts

Exhibit 1: Revenue and growth trend



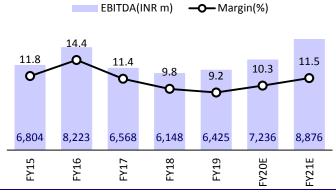
Source: MOFSL, Company

Exhibit 2: Key revenue segments



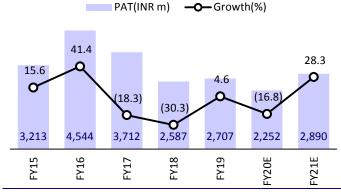
Source: MOFSL, Company

Exhibit 3: EBITDA and EBITDA margin trend



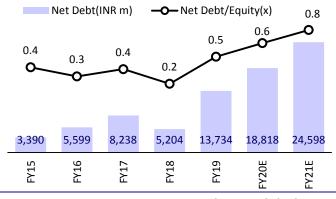
Source: MOFSL, Company

Exhibit 4: PAT and PAT growth trend



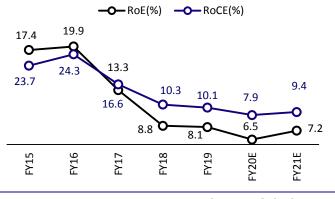
Source: MOFSL, Company

Exhibit 5: Trend in debt levels



Source: MOFSL, Company

Exhibit 6: Trend in return profile



Source: MOFSL, Company

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Financials and Valuations

FY15	FY16	EV4.7					
	1110	FY17	FY18	FY19	FY20E	FY21E	FY22E
57,521	57,141	57,665	62,834	69,845	70,248	77,184	87,581
3.6	-0.7	0.9	9.0	11.2	0.6	9.9	13.5
6,804	8,223	6,568	6,148	6,425	7,236	8,876	10,510
11.8	14.4	11.4	9.8	9.2	10.3	11.5	12.0
934	1,075	1,431	1,686	1,927	2,815	3,396	3,847
5,870	7,148	5,137	4,462	4,498	4,421	5,481	6,663
1,319	907	817	974	880	1,508	1,750	1,820
226	299	186	295	390	240	270	290
4,777	6,539	4,506	3,783	4,008	3,153	4,001	5,133
-61	-114	-133	-340	-297	287	0	0
4,716	6,425	4,373	3,443	3,711	3,440	4,001	5,133
1,576	1,978	1,064	1,340	1,402	1,256	1,360	1,540
33.4	30.8	24.3	38.9	37.8	36.5	34.0	30.0
-33	-18	-303	-277	-213	-250	-250	-250
3,172	4,465	3,611	2,380	2,522	2,434	2,890	3,843
3,213	4,544	3,712	2,587	2,707	2,252	2,890	3,843
15.6	41.4	-18.3	-30.3	4.6	-16.8	28.3	32.9
5.6	8.0	6.4	4.1	3.9	3.2	3.7	4.4
							(INR M)
							FY22E
							405
-	•		•				34,547
							34,952
							238
							23,969
							2,198
26,149	29,084	35,130	34,655	44,566	51,391	59,147	61,357
24,183	21,394	27,017	31,123	37,663	50,992	62,192	73,992
8,590	1,073	2,492	4,030	5,868	8,682	12,078	15,925
15,593	20,321	24,525	27,092	31,795	42,310	50,114	58,067
215	0	0	0	0	0	0	0
2,290	2,991	3,263	3,100	8,329	7,500	7,800	2,000
3,124	1,955	2,316	2,135	1,814	1,814	1,814	1,814
17,002	15,813	19,066	19,137	22,111	19,370	20,809	23,681
6,801	6,397	9,435	7,846	10,056	8,805	9,544	10,769
						7,806	8,858
							552
							3,503
							24,266
							12,880
							9,634
							1,752
							-584
26,149	29,084	35,130	34,655	44,566	51,331	59,088	61,297
	11.8 934 5,870 1,319 226 4,777 -61 4,716 1,576 33.4 -33 3,172 3,213 15.6 5.6 FY15 405 16,418 16,823 327 7,750 1,250 26,149 24,183 8,590 15,593 215 2,290 3,124 17,002 6,801 7,050 1,236 1,914 12,075 6,583 4,059 1,434 4,927	11.8 14.4 934 1,075 5,870 7,148 1,319 907 226 299 4,777 6,539 -61 -114 4,716 6,425 1,576 1,978 33.4 30.8 -33 -18 3,172 4,465 3,213 4,544 15.6 41.4 5.6 8.0 FY15 FY16 405 405 16,418 20,143 16,823 20,547 327 322 7,750 6,632 1,250 1,582 26,149 29,084 24,183 21,394 8,590 1,073 15,593 20,321 215 0 2,290 2,991 3,124 1,955 17,002 15,813 6,801 6,397 7,050 5,935 1,236 630 1,914 2,850 12,075 11,996 6,583 6,353 4,059 4,537 1,434 1,106 4,927 3,817	11.8 14.4 11.4 934 1,075 1,431 5,870 7,148 5,137 1,319 907 817 226 299 186 4,777 6,539 4,506 -61 -114 -133 4,716 6,425 4,373 1,576 1,978 1,064 33.4 30.8 24.3 -33 -18 -303 3,172 4,465 3,611 3,213 4,544 3,712 15.6 41.4 -18.3 5.6 8.0 6.4 FY15 FY16 FY17 405 405 405 16,418 20,143 23,745 16,823 20,547 24,150 327 322 292 7,750 6,632 9,240 1,250 1,582 1,449 26,149 29,084 35,130 24,183 21,394 27,017 8,590 1,073 2,492 15,593 20,321 24,525 215 0 0 2,290 2,991 3,263 3,124 1,955 2,316 17,002 15,813 19,066 6,801 6,397 9,435 7,050 5,935 6,138 1,236 630 359 1,914 2,850 3,134 12,075 11,996 14,039 6,583 6,353 7,582 4,059 4,537 5,556 1,434 1,106 902 4,927 3,817 5,026	11.8 14.4 11.4 9.8 934 1,075 1,431 1,686 5,870 7,148 5,137 4,462 1,319 907 817 974 226 299 186 295 4,777 6,539 4,506 3,783 -61 -114 -133 -340 4,716 6,425 4,373 3,443 1,576 1,978 1,064 1,340 33.4 30.8 24.3 38.9 -33 -18 -303 -277 3,172 4,465 3,611 2,380 3,213 4,544 3,712 2,587 15.6 41.4 -18.3 -30.3 5.6 8.0 6.4 4.1 FY15 FY16 FY17 FY18 405 405 405 405 16,418 20,143 23,745 25,656 16,823 20,547 24,150	11.8 14.4 11.4 9.8 9.2 934 1,075 1,431 1,686 1,927 5,870 7,148 5,137 4,462 4,498 1,319 907 817 974 880 226 299 186 295 390 4,777 6,539 4,506 3,783 4,008 -61 -114 -133 -340 -297 4,716 6,425 4,373 3,443 3,711 1,576 1,978 1,064 1,340 1,402 33.4 30.8 24.3 38.9 37.8 -33 -18 -303 -277 -213 3,172 4,465 3,611 2,380 2,522 3,213 4,544 3,712 2,587 2,707 15.6 41.4 -18.3 -30.3 4.6 5.6 8.0 6.4 4.1 3.9 FY15 FY16 FY17	11.8 14.4 11.4 9.8 9.2 10.3 934 1,075 1,431 1,686 1,927 2,815 5,870 7,148 5,137 4,462 4,498 4,421 1,319 907 817 974 880 1,508 226 299 186 295 390 240 4,777 6,539 4,506 3,783 4,008 3,153 -61 -114 -133 -340 -297 287 4,716 6,425 4,373 3,443 3,711 3,440 1,576 1,978 1,064 1,340 1,402 1,256 33.4 30.8 24.3 38.9 37.8 36.5 -33 -18 -303 -277 -213 -250 3,172 4,465 3,611 2,380 2,522 2,434 3,213 4,544 3,712 2,587 2,707 2,252 15.6 41.4	11.8 14.4 11.4 9.8 9.2 10.3 11.5 934 1,075 1,431 1,686 1,927 2,815 3,396 5,870 7,148 5,137 4,462 4,498 4,421 5,481 1,319 907 817 974 880 1,508 1,750 226 299 186 295 390 240 270 4,777 6,539 4,506 3,783 4,008 3,153 4,001 -61 -114 -133 -340 -297 287 0 4,716 6,625 4,373 3,443 3,711 3,404 4,001 1,576 1,978 1,064 1,340 1,402 1,256 1,360 33.4 30.8 24.3 38.9 37.8 36.5 34.0 -33 -18 -303 -277 -213 -250 -250 3,172 4,465 3,611 2,380 2,522

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Financials and Valuations

Ratios								
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E	FY22E
Basic (INR)								
EPS	79.4	112.3	91.8	64.0	66.9	55.7	71.5	95.0
Cash EPS	102.5	138.9	127.1	105.6	114.6	125.3	155.4	190.1
BV/Share	415.9	508.0	597.0	644.3	683.8	728.9	784.7	864.1
DPS	10.0	11.5	11.5	11.5	12.0	12.5	13.0	13.0
Payout (%)	14.3	12.0	15.5	23.6	23.2	25.0	21.9	16.5
Valuation (x)			20.0					20.5
P/E	12.8	9.0	11.0	15.8	15.1	18.2	14.2	10.7
Cash P/E	9.9	7.3	8.0	9.6	8.8	8.1	6.5	5.3
P/BV	2.4	2.0	1.7	1.6	1.5	1.4	1.3	1.2
EV/Sales	0.8	0.8	0.9	0.7	0.8	0.9	0.8	0.7
EV/EBITDA	7.0	5.7	7.6	7.6	8.5	8.3	7.4	6.1
Dividend Yield (%)	1.0	1.1	1.1	1.1	1.2	1.2	1.3	1.3
Return Ratios (%)	1.0				1.2		1.5	1.5
RoE	23.7	24.3	16.6	10.3	10.1	7.9	9.4	11.5
RoCE	17.4	19.9	13.3	8.8	8.1	6.5	7.2	8.4
RoIC	19.3	23.0	14.7	9.4	9.0	7.5	8.0	8.8
Working Capital Ratios	13.3	23.0	14.7	3.4	9.0	7.5	0.0	0.0
Asset Turnover (x)	2.2	2.0	1.6	1.8	1.6	1.4	1.3	1.4
Inventory (Days)	43	41	60	46	53	46	45	45
Debtor (Days)	45 45	38	39	43	37	37	37	37
Creditor (Days)	43	41	48	51	55	55	54	54
Leverage Ratio (x)	42	41	40	31	33	33	J4	34
Current Ratio	1.4	1.3	1.4	1.1	1.1	1.0	1.0	1.0
Interest Cover Ratio	4.5	7.9	6.3	4.6	5.1	2.9	3.1	3.7
Net Debt/Equity	0.4	0.3	0.3	0.2	0.5	0.6	0.8	0.7
Net Debt/Equity	0.4	0.3	0.4	0.2	0.3	0.0	0.0	0.7
Consolidated - Cash Flow Statement								(INR M)
Y/E March	FY15	FY16	FY17	FY18	FY19	FY20E	FY21E	FY22E
OP/(Loss) before Tax	4,716	5,869	4,373	3,443	3,560	3,153	4,001	5,133
Depreciation	934	1,077	1,431	1,686	1,927	2,815	3,396	3,847
Interest & Finance Charges	1,319	-74	-55	974	880	1,268	1,480	1,530
Direct Taxes Paid	-1,123	-1,686	-1,017	-979	-808	-1,256	-1,360	-1,540
(Inc)/Dec in WC	1,714	820	-2,174	1,667	235	2,836	68	124
CF from Operations	7,560	6,006	2,558	6,791	5,794	8,816	7,584	9,094
Others	-73	1,015	789	-34	-267	287	0	0
CF from Operating incl EO	7,487	7,021	3,347	6,757	5,527	9,103	7,584	9,094
(Inc)/Dec in FA	-2,999	-7,137	-5,824	-4,872	-11,073	-12,500	-11,500	-6,000
Free Cash Flow	4,488	-117	-2,477	1,885	-5,547	-3,397	-3,916	3,094
(Pur)/Sale of Investments	0	2,491	-333	376	320	0	0	0
Others	-2,990	321	722	345	236	240	270	290
CF from Investments	-5,989	-4,326	-5,434	-4,151	-10,517	-12,260	-11,230	-5,710
Issue of Shares	3,934	0	0	0	0	0	0	0
Inc/(Dec) in Debt	-3,994	-1,354	2,963	-523	6,260	5,000	5,500	-1,000
Interest Paid	-1,476	-930	-765	-973	-889	-1,508	-1,750	-1,820
Dividend Paid	-404	-979	-7	-528	-526	-609	-634	-634
Others	0	0	0	-1	0	250	250	250
CF from Fin. Activity	-1,940	-3,264	2,191	-2,025	4,844	3,133	3,366	-3,204
Inc/Dec of Cash	-1,940 - 442	-5,204 - 569	104	582	-146	- 24	-280	181
Opening Balance	1,679	706	137	240	822	675	651	371
Closing Balance	1,073 1,237	137	240	822	675	651	371	552
	_,,	10,	2-70		0.3	031	3,1	332

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NOTES

Explanation of Investment Rating						
Investment Rating	Expected return (over 12-month)					
BUY	>=15%					
SELL	<-10%					
NEUTRAL	< - 10 % to 15%					
UNDER REVIEW	Rating may undergo a change					
NOT RATED	We have forward looking estimates for the stock but we refrain from assigning recommendation					

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23 January 2020

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